

TAKE CARE

A SHORT PRESENTATION OF THE STENA SPHERE

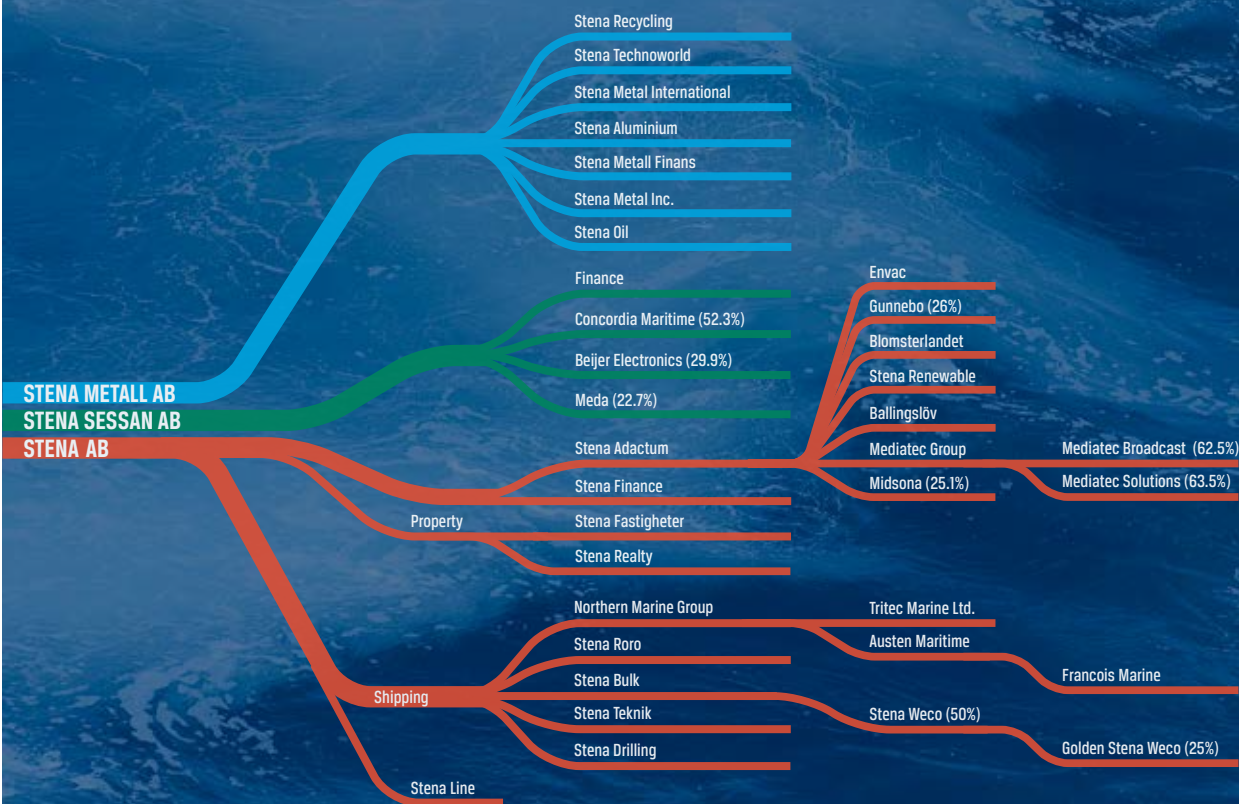


STENA



Stena

STENA SPHERE



STENA SPHERE AT A GLANCE



TOTAL REVENUE
MSEK
54,409



ACTIVITIES ALL OVER
THE WORLD



20,500
EMPLOYEES



4,000,000
TONNES WASTE
RECYCLED



173
VESSELS
INCL. NEWBUILDINGS



26,800
RESIDENTIAL AND
COMMERCIAL UNITS



96
WIND TURBINES

A LONG TERM PERSPECTIVE IN EVERYTHING WE DO

Taking care of things that nobody wants anymore and making sure they will be of use to someone else is a seemingly simple idea. But that was the basic concept behind the trading company my father founded in 1939, Sten A Olsson Metallprodukter. The trade in scrap and metal later became Stena Metall – today, one of Europe's leading companies in recycling and environmental services.

After starting the shipping activities in 1948, transporting passengers and roll on roll off cargo later became a substantial part of the business. In 1972 the company was split into one recycling company and one shipping company.

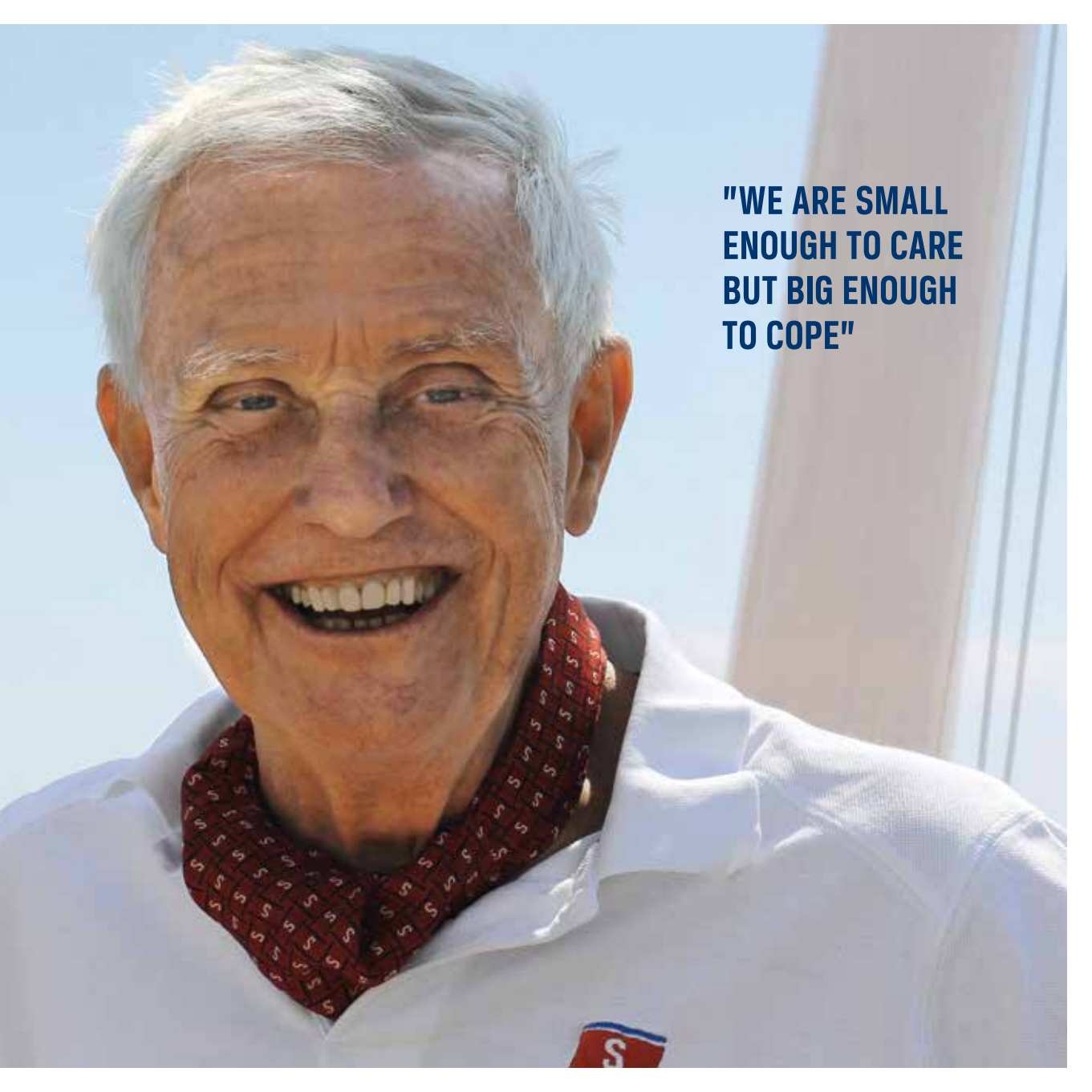
The business activities have expanded further and today, the Stena Sphere is one of the largest family owned groups of companies in Sweden. In addition to recycling and ferry operations, we are still active in shipping, but also in offshore drilling, real estate and finance. Investments in unrelated future business areas are a relatively new activity.

Over the years our success has been achieved by continuously caring about our customers, by providing innovative solutions and by perfect performance. Our goal is always to be the best at what we do. By always being our customers' first choice we can contribute to their

success as well as to the development of society. To run a profitable organization enables us to continue our operation and invest in our own future as well as in the future of our customers and society. This is called sustainability provided it is done by leaving a small footprint. Luckily shipping and recycling are both environmentally friendly. Hopefully our approach is visible in everything we do and to the benefit not only for ourselves but also for future generations.



Dan Sten Olsson, CEO Stena AB (publ.) and Executive Chairman Stena Metall AB



**"WE ARE SMALL
ENOUGH TO CARE
BUT BIG ENOUGH
TO COPE"**

FROM DONSÖ TO THE WORLD

GOTHENBURG

Stena started its successful journey in 1939 on the small island of Donsö, ten nautical miles west of headquarters. Today Stena has a worldwide presence.



CLYDEBANK

Over 300 cadets were trained at Northern Marine Management's Training Centre in Scotland in 2013.



HOUSTON

Stena Fastigheter's new offices have been built with the latest technology for energy efficiency.



256 TIMES AROUND THE WORLD

Shipping sets the world in motion. Stena's vessels sailed the equivalent of 256 times around the world in 2013 delivering raw materials, freight and people.

COVENAS

The port in northern Colombia is important for the loading and unloading of oil and petroleum products. Stena tankers made 35 calls in Covenas in 2013.

ÄLMHULT

Waste heat from Stena Aluminium's smelting plant for recycled aluminium scrap is used in the district heating network and is equivalent to the annual consumption of 1,200 family homes.

POLAND

Stena Metall spreads Swedish expertise. In Warsaw, the company inaugurated Stena Ekostacja – Poland's first recycling centre, built on a Swedish model.

SUEZ

Stena's vessels transit the Suez Canal about 80 times a year on their voyages between Europe and Asia.

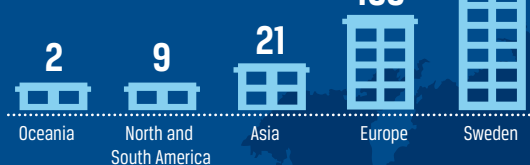
OFFSHORE ANGOLA

Extensive safety work is conducted on board the drillship Stena Carron and Stena's other ships and rigs 24 hours a day, all year round.

AUSTRALIA

Envac's waste collection system reduces the carbon footprint by up to 90 percent. In 2011, the company opened an office in Sydney which works with the authorities to create a better urban environment.

STENA'S OFFICES WORLDWIDE



GUANGZHOU

A series of ten Stena-designed energy-efficient product tankers is being built at the Chinese GSI shipyard for delivery between 2014 and 2017.

WELLINGTON

RoPax vessel Stena Alegra operates daily in the strait between New Zealand's North and South Island.

THE STENA METALL GROUP

The Stena Metall Group's common vision is to set an example and be the most innovative company in all its businesses. Whatever the industry, the Group's companies contribute to the creation of benefits and value for the customer.

Recycling operations contribute to better management of the natural resources found in mines, forests, soil, water and air. Stena Metall is constantly striving to develop sustainable transport solutions in all businesses.

The Group trades in steel and aluminium, as well as in oil and metals on the international market, and have extensive finance operations.

The Group conducts recycling operations in five geographic markets under the name **Stena Recycling**. Waste from throughout society is processed at around 175 facilities and is sold to steel and metal works, paper mills and other end-customers around the world.

Stena Metal Inc. trades in metal, pig iron, hot briquetted iron (HBI) and finished steel products. The company operates in the United States, Thailand and China.

End-of-life electronic and electrical equipment is collected, processed and recycled at **Stena Technoworld's** 19 facilities in 7 countries.

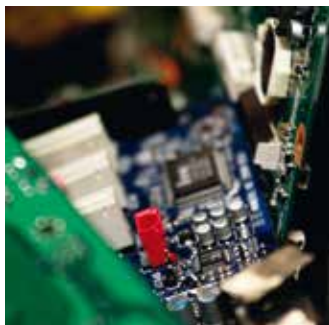
Stena Aluminium is the leading Nordic producer of recycled aluminium. The company supplies aluminium to foundries and customers in the steel industry.

Stena Stål has facilities in Sweden and Norway, and offers a wide range of steel products, as well as steel pre-treatment and flame-cut heavy plate.

Stena Oil is the largest Nordic supplier of bunker oil.

The **Finance business area** handles financial activities and internal banking within the Group.







STENA AB

Stena AB's subsidiaries are engaged in ferry lines, shipping, offshore drilling, property, finance and investments.

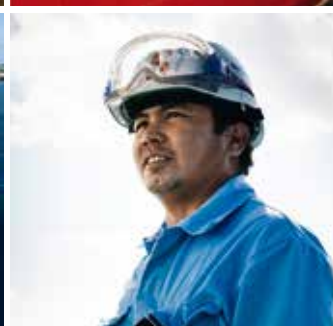
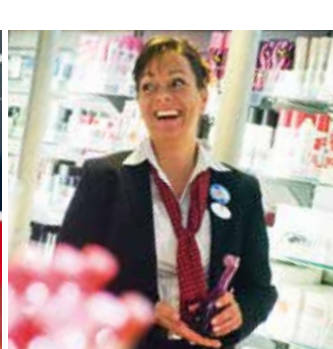
Stena Line is an important part of Northern Europe's business and logistics system. Stena Line currently operates 23 ferry routes, served by 41 vessels, and also owns five ports. The company provides efficient and environmentally friendly transportation day after day, all year round.

In shipping, **Stena Bulk** controls around 100 tankers and gas carriers. These vessels transport oil, petrol, LNG and vegetable oils all over the world. Most of them have dedicated crews from Stena's manning company **Northern Marine**. **Stena RoRo**'s 20 vessels also contribute to flexible and fuel-efficient transportation. Many of the RoRo vessels have been converted to create customised cargo solutions for each cargo owner. This requires responsiveness to the customer and innovation capability, which is provided with the help of **Stena Teknik**.

Stena Drilling engages in offshore drilling. The fleet of high-tech rigs and drillships carries out oil exploration in all types of water depths. The operations are characterised by care and continuous safety work with regard to both personnel and the environment.

On shore, **Stena Fastigheter** builds and manages residential and commercial properties with a long-term focus. The company, one of Sweden's largest private property owners, has the goal of always being the tenant's first choice.

Stena's investment company **Stena Adactum** makes long-term investments in companies with good profitability and growth potential. New activities in several areas are built and developed through active ownership.



STENA – WE IMPROVE YOUR DAILY LIFE

A SAFE ENVIRONMENT FOR PEOPLE

60,000 people live and work in Stena's 26,800 rental apartments and commercial premises.



INNOVATIVE SHIPS AND RIGS

With high-tech drillships and rigs, Stena Drilling explores for oil and gas at ocean depths up to 3,000 metres. The raw material is then converted into plastics, petrol and asphalt, which are used in households every day.



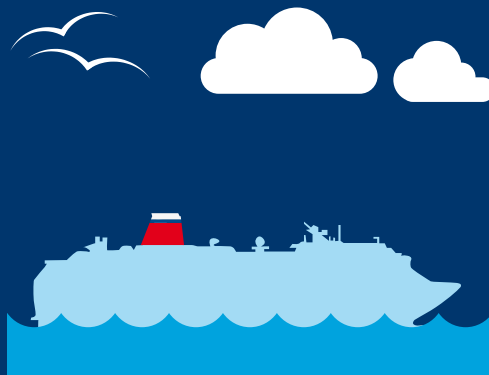
FROM ALL OVER THE WORLD

Stena vessels and rigs are manned by crewmen and women from 60 different nations.



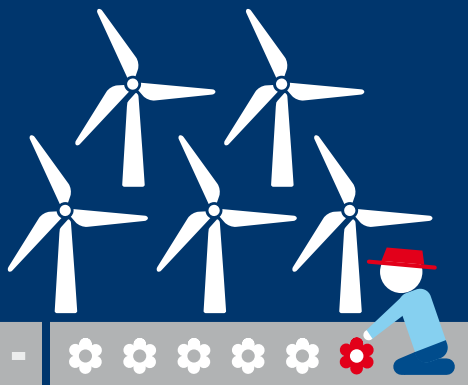
ONE EIFFEL TOWER A DAY

Every day, Stena Metall handles ferrous scrap equivalent to the weight of the Eiffel Tower.



96 WIND TURBINES

The wind turbines operated by Stena Renewable produce over 650 GWh, which corresponds to the electricity needs of every household in a city of 260,000 inhabitants.



15 MILLION PASSENGERS

Stena Line operates 23 routes in Europe and is an important part of Europe's logistics system. Fifteen million passengers, three million cars and two million cargo units are carried safely and efficient every year.

BUSINESS THAT CREATES PROSPERITY

Stena improves daily life. Our ships keep the world moving. We build homes and wind turbines. We offer employment in every corner of the earth and take responsibility for employees and the environment. We recycle what others consider junk. Our dedicated employees are at the heart of this success – through their expertise, perseverance, clarity and thoughtfulness, we contribute to the long-term positive development of society and in doing so create more and better business.

PAST, PRESENT AND FUTURE



1939

The foundation of the Stena Sphere is laid on 18 November 1939 with the establishment of the trading company Sten A Olsson Metallprodukter.



1952

Stena Metall's first separate branch for material collection and processing opens on Hisingen in Gothenburg. The branch is still in use.



1980-1984

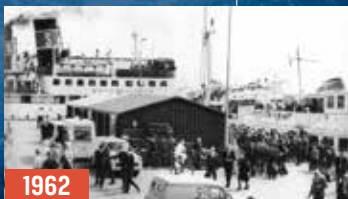
An expansive period with new companies: 1980 – Stena Fastigheter, 1982 – tanker company Stena Bulk, 1983 – manning company Northern Marine Management (NMM) and 1984 – Concordia Maritime is listed.

1930



1946

The first ship is purchased: Dan, a three-masted schooner with sails and engines.



1962

Ferry services begin between Gothenburg and Skagen in Denmark.



1999

Stena Metall acquires Gotthard Nilsson Group and virtually doubles its operations in the Swedish scrap market.



2002

With the establishment of Stena Adactum, the Sphere expands to also include long-term investments in new business areas.



2013

Stena Metall acquires a large industrial property in Halmstad in order to build a recycling plant of the future with the latest technology.



2016

Stena Drilling takes delivery of a semi-submersible drilling rig from the Samsung Heavy Industries shipyard in South Korea.

2020



2012

Stena Recycling and the Swedish Car Recyclers' Association form the nationwide "Bilretur" network for environmentally certified dismantlers. Cooperation with car manufacturers ensures that the recycling target of 95% can be reached.



2015

Stena Fastigheter's scheduled start of construction of about 1,000 apartments in Vegastaden, Haninge municipality, south of Stockholm.



2017

Stena Bulk's scheduled delivery of the tenth and final IMOIIIMAX product tanker from the GSI Shipyard in China.

**"CARE NURTURES WELL-BEING, INNOVATION AND
PERFECT PERFORMANCE AND IS THE FOUNDATION
FOR EVERYTHING WE DO"**

Dan Sten Olsson



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