

THE NAMMO GROUP

– A Solution Provider



THICS LIFE CYCLE
RECYCLING CUSTOMER GLOBAL
SAFETY & SECURITY
COMPETENCE HEALTH PEOPLE
CUSTOMER COMPETENCE
ETHICS TECHNOLOGY
COMMUNICATION
SAFETY & SECURITY
GLOBAL LIFE CYCLE
PEOPLE ETHICS
HEALTH COMPETENCE
ENVIRONMENT
SAFETY & SECURITY ETHICS DEMIL
LIFE CYCLE GLOBAL
COMPETENCE RECYCLING
PEOPLE COMMUNICATION
CUSTOMER PRECISION
ENVIRONMENT TECHNOLOGY

5	This is Nammo
6	Small Caliber Division
8	Medium & Large Caliber Division
12	Missile Products Division
14	Demil Division
16	Nammo Talley
18	Addresses

The Nammo Group is a world leader in development and production of ammunition, shoulder-launched munition systems, missile and space products, demilitarization and related life cycle services.

THIS IS NAMMO

– THE SHORT STORY

EXPERTISE

Nammo designs, develops and produces a wide range of high-quality ammunition products for hand weapons, medium caliber guns and tank artillery, including aircraft and naval platforms. The range of shoulder-launched munition systems remains important, and new versions are under development and qualification. Nammo also possesses leading technology in rocket booster and thrust vector control. The Group's demilitarization division has the expertise and know-how in the processes for environmentally friendly recycling and effective disposal for all conventional ammunition and explosive products. The Group owns an extensive range of in-house developed equipment and technologies.

OPERATIONAL STRUCTURE

Nammo operates through five business units: Small Caliber Division, Medium & Large Caliber Division, Missile Products Division, Demil Division and Nammo Talley.

HISTORY

The Nammo Group was established in 1998 following a merger of the ammunition operations of three major Nordic defense companies: Celsius AB, Patria Industries Oyj and Raufoss ASA.

SHAREHOLDERS

Nammo's shareholders are the Norwegian Ministry of Trade and Industry (50%) and the Finnish Defense and Aerospace Group, Patria Oyj (50%).

BUSINESS CONCEPT

Nammo shall develop a leading global position as a supplier of Ammunition and Missile Products and Related Services in a customer driven culture through strong market presence.

SECURING THE FUTURE IS NAMMO'S NEW VISION

Nammo's vision outlines what the organization wants to accomplish. It concentrates on the future. It is the company's source of inspiration, common focus and driving force.

- We will protect our national and allied forces with high quality defense products.
- We will secure the future development of eco-friendly products, processes and services.
- We will secure further growth based on strong financial performance.
- We will develop and secure a long-term sustainable business for our customers and employees.
- Our future development depends on a secure and safe working environment. We must emphasize the importance of every single employee.

NAMMO'S VALUES

Nammo's values are the basis for building trust and linking the organization together. It is a set of words chosen to describe the company's culture.

Dedication: We are enthusiastic and creative, always searching for the best solutions.

Precision: We are reliable and accurate in our technology, processes and business.

Care: We are inclusive and open-minded, always encouraging team spirit and cooperation.

SMALL CALIBER DIVISION

Nammo Small Caliber Division (SCD) is one of the world's leading suppliers of niche technology and products. Our extensive product range includes combat and premium projectiles, cartridge technology and commercial brands ranging from 4.6mm to 9.3mm.

PoC: scd@nammo.com



Our customers vary from Defense Forces, competitive shooters, hunters and law enforcement authorities who are located throughout the world. Nammo SCD is devoted to a process of continuous investment in research and development and the subsequent production of high quality ammunition in selected niche areas of the market.

MILITARY

Nammo SCD provides a full product range to our Defense Force customers, for all common calibers. Our product range covers non-toxic standard ammunition with improved penetration and special niche products including Sniper, Armor Piercing, Armor Piercing Incendiary, Reduced Range and IR-tracer cartridges. It includes the most advanced ammunition technology supplied to the market today, suitable for machine guns, assault rifles, pistols and sniper rifles.

COMMERCIAL BRANDS

Nammo SCD has also developed a wide range of high quality products for competition shooting and hunting. These products have been designed in close collaboration with some of the world's best shooters and hunters. Our product line includes rimfire and centerfire cartridges for rifles and handguns, rifle and handgun bullets, cartridge cases, shotgun cartridges, propellants and blanks.

Our world-wide known premium brands are Lapua and Vihtavuori. One of Lapua brand's flagship products is e.g. the original .338 Lapua Magnum. Lapua products have been used in the breaking of several official World Records in precision shooting disciplines. Lapua manufactures world's most consistent and accurate cases and bullets for reloading. Our civil brand portfolio also includes the reliable SK and Raufoss brands. We have Service Centers in Schönebeck/Germany, Lapua/Finland and Mesa/Arizona, USA, at customers' availability.

The know-how and skills of Nammo SCD in defense and civilian commercial products have been used to assist law enforcement and security forces around the world. We supply several products from SCD to this market and have also developed a variety of special rounds.



MEDIUM & LARGE CALIBER DIVISION

The Medium & Large Caliber Division (MLCD) provides ammunition solutions for the modern warfighter, vehicles, aircraft, artillery and mortar systems. MLCD supplies ammunition in the caliber range 12.7mm–155 mm, including the 66mm M72 LAW, hand grenades, pyrotechnical and illuminating products and ammunition reconditioning solutions.

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URBAN WARFARE SOLUTIONS

M72 ASM-RC

The M72 LAW (Light Anti-tank Weapon) is widely considered to be one of the world's leading short range weapons. Further enhancing the existing versions of this weapon, the newly improved M72 EC LAW (Enhanced Capacity) and M72 ASM RC (Anti Structures Munition) are being fielded.

Air-Burst Technology

Nammo has developed the 40mm x 53 MK285 PPHE Air-Burst ammunition, qualified by US SOCOM for the MK47 Striker 40 ALGL.

In addition, a 30mm x 173 Air-Burst round is currently under development. Nammo also produces the 40mm L/70

and 57mm L/70 3P ammunition. For the next generation of Air-Burst ammunition, Nammo has patented a wireless concept to facilitate programming of Air-Burst ammunition. This concept can be implemented in any weapon system comprising a ballistic fire control computer and a range finder. It does not require modification to the weapon.

Hand Grenades

Nammo provides offensive and fragmentation hand grenades that offer the highly requested Scalable Effects in combat/conflict areas. Training hand grenades and smoke grenades are also available.

Training Ammunition

Nammo manufactures the following Special Training Ammunition: 12.7mm Special Grade (Ball type) Traced and Untraced and 12.7mm Reduced Range (RR) Traced and Untraced with a maximum range less than standard 7.62mm ammunition. Plastic training ammunition, in all calibers from 4.6mm to 40mm, feeds and fires like service ammunition, permitting safe, realistic and cost-effective training. Plastic Blank Ammunition is designed for maximum safety and dependability in combat training. Plastic Short Range Training Ammunition (PSRTA) permits target training in range-restricted areas.



VEHICLE AMMUNITION

Sub Caliber

Sub caliber ammunition is available in the form of 30mm x 173 APFSDS-T and the corresponding tactical target practice ammunition TPDS-T, with a maximum range of less than the 30mm full caliber ammunition. A modified APFSDS-T is qualified for use in the US RAMICS (Rapid Airborne Mine Clearance System) program.

MP Concept

The unique Nammo-developed Multipurpose (MP) concept is applied to a wide range of products with high performance capabilities and excellent safety characteristics.

The MP ammunition functions after penetration with delayed action of the blast, large fragments and incendiary effects inside the target. It is currently available in 12.7mm, 20mm, 25mm, 30mm and 40mm.

Tank Ammunition

As a result of the Leopard II becoming the main battle tank of the armed forces in the Nordic countries, Nammo supplies a wide range of the highest quality 120mm tank ammunition.

Fuzes

Nammo is a supplier of a wide range of fuzes and safe-and-arm devices ranging from 40mm grenade launcher applications up to 155mm artillery ammunition. Nammo can also provide build-to-print manufacturing or development of new concepts for customers.

AIRCRAFT AMMUNITION

Armor Piercing Explosive (APEX) Ammunition

This concept represents a combination of the MP technology and the Tungsten Carbide hard-core technology. The result of this is an enhanced penetration capability combined with the MP's terminal effects. The APEX ammunition is available in 25mm and 27mm ammunition for the modern fleet of fighters in development.

For training purposes, 20mm and 27mm air-to-ground ammunition with Reduced Ricochet Risk (RRR) are available.

ARTILLERY AND MORTARS

Propellant Charge Systems

Nammo has a strong position in design, development and manufacturing of propellant charges. Presently, these activities contain propellant charges for long-range artillery and mortars, as well as various improved solutions for legacy artillery systems.

Shell Bodies

Nammo is the leading European manufacturer of artillery shell bodies in the area of high-performance and thin-walled designs for effective, intelligent ammunition. Nammo also specializes in other areas including high explosive shells and the combination of material characteristics and explosives.

Base Bleed Units

Nammo is a world leader in the design and manufacturing of base-bleed units. This position has been achieved through our ability to combine the technology of solid propellant for rocket motors, advanced fluid dynamics and ballistics to obtain optimum effect.

Modernization, Conversion and Restoring

Nammo can modify ammunition in stock (whether surplus to requirements or simply outdated) or enable it to be reused as training or combat ammunition.

Modernization of ammunition can be a cost-effective alternative to buying new ammunition. Using Nammo's expertise to replace components, the performance, safety and reliability of the existing ammunition can be re-established or improved.



By replacing explosives with inert fill or special pyrotechnics, combat ammunition can be successfully converted into effective training ammunition. Compared to purchasing new ammunition, the cost savings typically are in the scale of 30–50%.

SPECIAL SERVICES

Pyrotechnic Products

Our product range includes illumination signals, hand fired flares, ignition delay trains and detonators, simulation and practice charges, ground burst signals, aircraft ejection cartridges and base bleed propellant igniters. A new instantaneous, environmentally adapted and not incendiary smoke hand grenade has been developed for military training and operations near civilians.

Test Center Services

Nammo Raufoss Test Center provides facilities, equipment and expertise to facilitate the most effective testing of ammunition, rocket motors and other products requiring advanced test set-up and measurements.

Test firing takes place in one of our 15 firing ranges, covering ammunition from 5.56mm to 155mm. Advanced equipment for internal, external and terminal ballistics is available for measurements and documentation. In cooperation with Norwegian authorities Nammo has established a National Nato Test Center for small caliber ammunition.

Environmental test facilities for vibration, shock and climate provides our clients with a complete test package.



MISSILE PRODUCTS DIVISION

The Missile Products Division (MPD) is a leading supplier of advanced rocket motors for missile & space applications. The product portfolio also includes high performance warheads for 70mm (2.75") rocket systems.

PoC: mpd@nammo.com

ROCKET MOTORS

Since the early 1960's, Nammo has produced tactical Rocket Motors, primarily for the NATO market. Today, Nammo offers a wide range of capabilities within design, analysis, development, testing, qualification and manufacturing of advanced Rocket Motors. Nammo is currently responsible for the Rocket Motor development/production in several major international Missile & Space Programs such as:

- AMRAAM (Air to Air Missile) - Raytheon
- ESSM (Evolved Sea Sparrow Missile) - Raytheon
- EXOCET MM40 Block 3 Booster (Anti Ship Missile) - MBDA
- NSM (Naval Strike Missile) - Kongsberg
- PENGUIN (Anti Ship Missile) - Kongsberg
- IRIS-T (Air to Air Missile) - Diehl BGT Defense
- IRIS-T SL (Surface to Air Missile) - Diehl BGT Defense

- SIDEWINDER AIM-9L (Air to Air Missile) - Diehl BGT Defense
- IDAS (Interactive Defense & Attack for Submarines) - Diehl BGT Defense
- RBS-23 BAMSE (Air Defense Missile) - Saab Bofors Dynamics
- ARIANE 5 (Separation & Acceleration Boosters) - EADS/Astrium
- Hybrid Propulsion (based on hydrogen peroxide) for Space Applications - ESA

THRUST VECTOR CONTROL (TVC)

In critical situations, high agility and short turn radius are vitally important features to increase hit probability of modern missiles and thereby create operational superiority. Rocket motors with TVC generate an instant lateral force at





the rear of the missile, which enables the missile to manoeuvre far outside a normal aerodynamic envelope. Nammo has developed and manufactured high performance and lightweight TVC systems for the IRIS-T (Air to Air missile) and the IRIS-T SL (Surface to Air missile) as well as the EXOCET MM40 Block 3 (Anti Ship missile). These missiles used in different applications have all proven exceptional manoeuvrability during flight tests..

HYBRID PROPULSION

Nammo has been involved in the development of hybrid rocket motor technology since 2003. The launch of a 10m long Hybrid Test Rocket in 2007, initiated several new studies and development projects funded by the European Space Agency (ESA). The main objective of these was to further develop the hybrid rocket motor technology to increase the level of maturity and make it suitable for the next generation European Space applications.

A hybrid rocket utilizes a combination of solid fuel and liquid oxidizer technology, where the solid component and the liquid component are stored separately. In 2010, Nammo made substantial progress with hydrogen peroxide based hybrid rocket motor technology. Highly efficient and environmentally friendly rocket motors were demonstrated in an extensive test program which included pulsing and thrust regulation. With these tests Nammo demonstrated the ability to build full-scale hybrid rocket motors and the successful implementation of the propulsion technology of the future.

WARHEADS

Nammo has broad experience within advanced design and manufacturing of warheads, and particularly within 70mm (2.75") rocket warhead systems. Nammo's primary product in the 70mm warhead family is MPP (Multi Purpose Penetrator) which is a high performance and versatile warhead with extreme penetration capabilities and full IM (Insensitive Munitions) compliance. Nammo can also offer the conventional RA-79 penetration warhead and RA-82 which is an inert practice warhead with representative ballistic properties. IM compliance is an imperative feature for all modern weapon systems, and Nammo has the last years been working intensively with development of new designs/technologies to ensure that MPP fulfil the strictest IM requirements without losing operational performance.



DEMIL DIVISION

The Nammo Demil Division specializes in handling excess, outdated and obsolete conventional ammunition. The processing encompasses the highest standards of safety and environmental consideration. These processes comply and actually exceeds the European Unions laws and regulations.

PoC: demil@nammo.com



Disposing of vast stockpiles of obsolete, aged or surplus ammunition in a responsible manner is a principle that is shared by many countries. Nammo has 35 years of experience in this field and is able to rapidly, safely and cost-effectively dispose of such products, while minimizing any damage to the environment. Nammo has the know-how and capacity to solve all demilitarization problems.

Nammo's philosophy is to remove the explosive content, and to recycle all of the ingoing materials, including the energetics and use them for other purposes on the civilian market. This is known as the R3 Philosophy (Resources, Recovery and Recycling).

There exists a wide variety of Demil methods and

processes. These have to be specifically adapted to meet the unique characteristics of each type of ammunition or explosive product. Nammo must evaluate safety, costs, environmental impact and recycling possibilities. Nammo has multiple locations across Sweden, Norway and Germany and has developed highly effective processes in the handling of all conventional ammunition.

Nammo's extensive demilitarization capabilities ensure that cost saving recycling processes are a top priority. In excess of 95% of all incoming components and materials (including explosives and propellants), are recovered and then recycled to the civilian market. Our environmentally friendly approach minimizes all emissions to both air and water.



Our extensive demilitarization service/ expertise includes:

- Packaging/repackaging of ammunition in approved boxes
- Packaging in containers
- Preparation of shipping documents
- Preparation and approval of waste/hazard waste documents
- Preparation of import/export documents
- Safe, environmental-friendly demilitarization of products
- Certification of disposal
- Recovery and recycling of energetics and metals

Over the years Nammo has successfully handled all types of conventional ammunition, from small caliber to large sea mines, torpedoes, aircraft bombs and rockets/missiles. This has been carried out for armed forces and defense industry customers worldwide. The unit also processes the disposal of airbags from cars and pyrotechnics for the civilian industry.

Our production facilities within the Demil division are located at:

- Nammo Vingåkersverken AB, Vingåker, Sweden
- Nammo Buck GmbH, Pinnow, Germany
- Nammo NAD AS, Løkken Verk, Norway



NAMMO TALLEY

Nammo Talley, with a strong footprint in the US, is a pioneer in developing aircrew escape systems, shoulder-fired weapons, rocket motors, gas generators, warheads, innovative explosive devices, specialty propellants and composite structures.

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WEAPON SYSTEMS

Nammo Talley is a proven innovator for shoulder-launched munition systems (SLM). Extensive system integration experience coupled with pioneering research in propulsion, warhead and launcher technologies have resulted in a family of highly effective, lightweight and low-cost weapons.

The M72 LAW rocket-propelled shaped charge variants have capabilities ranging from light to medium armor to anti-material. The fielded M72A9 Anti-Structure Munition (ASM) has a unique ability to penetrate and deliver a large enhanced blast charge to the interior of fortifications and urban targets. In final development and qualification are the Fire From Enclosure (FFE) versions of the anti-material and ASM variants.

The M141 Bunker Defeat Munition (BDM) is a Nammo Talley developed disposable version of the proven SMAW launcher. The dual mode auto-discriminating fuze and enhanced blast HEDP warhead devastates bunkers, walls, fortifications and light armor.

Teamed with Raytheon Missile Systems, the SMAWII system was developed, adding thermal sighting and electronic fire control for a new and lighter reusable SMAW launcher. LEAP-ASM ammunition incorporates FFE propulsion into a penetrating ASM enhanced blast warhead with a highly reliable electromechanical dual-mode self-discriminating fuze.

GAS GENERATORS

Solid propellant gas generators have been produced at Nammo Talley since 1961. These dependable, quality gas generators are proven to be highly reliable, demonstrating service life in excess of 30 years. Propellants used include ammonium nitrate-based warm gas compositions and modern HTPB propellants. Grains are formed using a compression molding or a casting process.

ROCKET MOTORS

Specialized solid propellant rocket motors and rocket catapults provide high-impulse or directional maneuvering control.

Applications include; aircraft canopy or hatch removers for emergency crew evacuation; rocket motors and rocket catapults for ejection seats; spin-up and de-spin motors; yaw and retro-thrusters for projectile and air vehicle flight control.

Nammo Talley regularly produces aircrew egress systems and devices that function within specified parameters to save human life without causing injury.

BALLISTIC DEVICES

Nammo Talley designs and manufactures many ballistic devices, actuators and thrusters. These items are typically



used to push, pull, lock, unlock and separate mechanical components. Many ballistic devices are designed to work in unison with electrically or pneumatically driven motors, ranging from specialized small quantity space applications, to state-of-the-art aircraft and missile production quantities.

EXTENDED RANGE

Working in partnership with prime contractors to determine the most cost effective combination launch characteristics, volume and target criteria, Nammo Talley provides both rocket motor and drag reduction systems to enhance the range of artillery systems. Our specially formulated propellant and inhibitor systems have been successfully demonstrated in high G and spin environments over full operational temperature ranges.

Innovation in quick-cure propellant processing, burn rate, tailoring and improved inhibitor systems permit reduced tooling and faster turn-around times, reducing production costs.

ADVANCED TECHNOLOGIES

Nammo Talley has been at the forefront of pyrotechnic technology for decades. Our Research Department continually develops and qualifies new pyrotechnics for military and commercial ballistic devices. In addition to a list of common propellants, we develop custom formulations to meet specific customer needs. The Advanced Program Team develops next generation rocket motors, gas generators, thrusters and warheads.

ENGINEERING & TEST SERVICES

Offering specialized engineering services to our customers; accurate data, expert analysis and rapid response are our constant goals. Test Services are capable of pyrotechnic testing needs on-site or at customer-specific test sites. Nammo Talley is ATF licensed for shipping, receiving and testing high explosives. Testing services are augmented with an on-site laboratory utilizing high-speed digital imaging and radar instrumentation.

COMPOSITES

Nammo Composite Solutions located in Utah, USA, was recently acquired by Nammo Talley and is the newest member of the Nammo Group.

Composite Solutions brings a wealth of manufacturing experience from an 18 year history fabricating technically challenging composite structures for a diverse customer base. From the early development of a computerized filament winding machine in 1991, the company has grown by emphasizing customer support, sound engineering principles and technology expansion to meet our customers ever evolving requirements.

Composite Solutions processes include filament winding roll wrapping, bladder molding and autoclave processing complimented with CNC machining and CNC laser processing.

Products that reach end users around the world include SMAW rocket launchers and ASW sonar transducers, Cannondale Lefty mountain bike forks, motorcycle exhaust, oil field battery tubing, HyperLife Carbon head box vanes and Low CTE Laser alignment tubes.



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